## MEMORANDUM

TO: Board of Trustees
FROM: Jerry King, President
RE: 2021-2022 Budget Proposal
Please review the attached Fiscal Year 2021-2022 Budget Request \& Prior Year
Comparison, Property Tax Budget Cover Pages, Year to Year Budget
Comparison Summary and Maintenance and Operations increases.
Major items of note in the 2021-2022 budget are as follows:

1. Increase in Property Tax Revenue at $12.07 \%(\$ 2,257,484)$.
2. Palestine and regular district tax rates are set below the Voter Approval Rate. .05/\$100 (same as current year) and $.136050 / \$ 100$ (below the current tax rate of .138540) respectively.
3. Approximately $\$ 334,797,575$ in taxable value remains under protest and/or not certified. I have assumed a $25 \%$ loss on these.
4. $\$ 3,934,260$ in HEERF funds for lost revenue is included in the revenue budget.
5. Salary increases are based on the salary study.
6. Major Repairs is budgeted at $\$ 900,000$.
7. Explanation of other differences in maintenance and operations are attached.
8. Capital Reserve Fund budgeted transfer- $\$ 1,937,300$.
9. Contingency Funding $\$ 2,459,945$.
10. Debt payment now only $\$ 25,000$ due to 2020 bond payoff.
11. Current projected excess for FY 20-21 is between 8 and 8.9 million.

I want to express appreciation to the board budget committee of David Monk, Steve Grant, Mike Hembree and Ray Raymond as well as VP David Hopkins and Senior Business Analyst Scott Withers for the time, effort, and work on the 2021-2022 budget.

## Trinity Valley Community College (Excluding Palestine ISD) Fiscal Year 2021-2022 Budget Cover Page August 30, 2021

This budget will raise more revenue from property taxes than last year's budget by an amount of $\$ 2,005,490$, which is a 12.34 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is $\$ 704,478$.

The members of the governing body voted on the budget as follows: FOR:

AGAINST:
PRESENT and not voting:
ABSENT:

## Property Tax Rate Comparison

Property Tax Rate:
No-New-Revenue Tax Rate:
No-New-Revenue Maintenance \& Operations Tax Rate:
Voter-Approval Tax Rate:
Debt Rate:

2021-2022
\$0.136050/100
\$0.125038/100
\$0.125978/100
\$0.136056/100
\$0.000000/100

2020-2021
\$0.138540/100
\$0.129686/100
\$0.129686/100
\$0.140060/100
\$0.000000/100

Total debt obligation for Trinity Valley Community College (Excluding Palestine ISD) secured by property taxes: \$0

# Trinity Valley Community College (Palestine ISD Only) 

Fiscal Year 2021-2022 Budget Cover Page August 30, 2021

This budget will raise more revenue from property taxes than last year's budget by an amount of $\$ 26,632$, which is a 4.90 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is $\$ 5,579$.

The members of the governing body voted on the budget as follows: FOR:

AGAINST:
PRESENT and not voting:
ABSENT:

## Property Tax Rate Comparison

Property Tax Rate:
No-New-Revenue Tax Rate:
No-New-Revenue Maintenance \& Operations Tax Rate:
Voter-Approval Tax Rate:
Debt Rate:

| 2021-2022 | $\mathbf{2 0 2 0 - 2 0 2 1}$ |
| :--- | :--- |
| $\$ 0.050000 / 100$ | $\$ 0.050000 / 100$ |
| $\$ 0.047980 / 100$ | $\$ 0.050422 / 100$ |
| $\$ 0.048137 / 100$ | $\$ 0.050422 / 100$ |
| $\$ 0.051987 / 100$ | $\$ 0.054596 / 100$ |
| $\$ 0.000000 / 100$ | $\$ 0.000000 / 100$ |

Total debt obligation for Trinity Valley Community College (Palestine ISD Only) secured by property taxes: \$0



|  | A | C | D | E | F | G | H | I | J | K | L | M | N |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 |  | 21-22 Budget | 20-21 | 19-20 | 18-19 | 17-18 | 16-17 | 15-16 | 14-15 | 13-14 | 12-13 | 11-12 | AVG INC (DEC) |
| 2 | Budgeted Expenditures, excluding Contingency and Capital Reserve Funding | \$49,419,937 | \$47,845,231 | \$49,062,868 | \$47,964,687 | \$47,339,553 | \$44,143,775 | \$42,921,736 | \$42,653,595 | \$41,228,144 | \$39,950,751 | \$38,946,942 |  |
| 3 | \% Inc (Dec) in budgeted expenditures vs the prior year | 3.29\% | -2.48\% | 2.29\% | 1.32\% | 7.24\% | 2.85\% | 0.63\% | 3.46\% | 3.20\% | 2.58\% | N/A | 2.44\% |
| 4 | \$ Inc (Dec) in budgeted expenditures vs the prior year | \$1,574,706 | $(\$ 1,217,637)$ | \$1,098,181 | \$625,134 | \$3,195,778 | \$1,222,039 | \$268,141 | \$1,425,451 | \$1,277,393 | \$1,003,809 | N/A | \$ 1,047,300 |

${ }_{5}$ Actual Operating \& Debt Service Expenditures (Proposed budget for 21-22, Full year projection for 20-21):

| 6 | Operating Expenditures and Capital Expenditures funded from Operating Budget | \$49,394,937 | \$42,534,295 | \$43,717,514 | \$44,031,415 | \$44,534,871 | \$42,442,159 | \$41,803,027 | \$40,711,676 | \$39,692,075 | \$37,976,662 | \$36,578,985 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 7 | \% Inc (Dec) in actual expenditures vs the prior year | 16.13\% | -2.71\% | -0.71\% | -1.13\% | 4.93\% | 1.53\% | 2.68\% | 2.57\% | 4.52\% | 3.82\% | N/A | 1.82\% |
| 8 | \$ Inc (Dec) in actual expenditures vs the prior year | \$6,860,642 | (\$1,183,219) | $(\$ 313,901)$ | (\$503,456) | \$2,092,712 | \$639,132 | \$1,091,351 | \$1,019,601 | \$1,715,413 | \$1,397,677 | N/A | 713,853 |
| 9 | Bond and Lease Principal \& Interest | \$25,000 | \$1,279,058 | \$1,300,180 | \$1,322,060 | \$104,498 | \$129,449 | \$0 | \$98,159 | \$1,396,292 | \$668,801 | \$793,617 |  |
| 10 | Total | \$49,419,937 | \$43,813,353 | \$45,017,694 | \$45,353,475 | \$44,639,369 | \$42,571,608 | \$41,803,027 | \$40,809,835 | \$41,088,367 | \$38,645,463 | \$37,372,602 |  |
| 11 | Capital Expenditures funded from Capital Reserve |  | \$757,119 | \$3,446,520 | \$6,197,396 | \$734,733 | \$408,252 | \$449,461 | \$34,072 | \$0 | \$767,682 | \$350,526 |  |
| 15 | Tax Revenue | \$ 20,960,041 | \$ 18,328,506 | \$ 17,260,357 | \$15,339,295 | \$14,316,019 | \$13,135,141 | \$12,142,786 | \$9,900,057 | \$9,205,394 | \$8,547,832 | \$7,983,304 |  |
| 16 | \% Inc (Dec) in Tax Revenue vs the prior year | 14.36\% | 6.19\% | 12.52\% | 7.15\% | 8.99\% | 8.17\% | 22.65\% | 7.55\% | 7.69\% | 7.07\% | N/A | 8.18\% |
| 17 | \$ Inc (Dec) in Tax Revenue vs the prior year | \$2,631,535 | \$1,068,149 | \$1,921,062 | \$1,023,276 | \$1,180,878 | \$992,355 | \$2,242,729 | \$694,663 | \$657,562 | \$564,528 | N/A | \$927,705 |
| 18 | Tax Rate | \$ 0.136050 | \$ 0.138540 | \$ 0.138540 | \$ 0.138540 | \$ 0.138540 | \$ 0.135670 | \$ 0.126740 | \$ 0.103600 | \$ 0.096000 | \$ 0.089000 | \$ 0.081500 |  |
| 19 | \% Inc (Dec) in Tax Rate vs the prior year | -1.80\% | 0.00\% | 0.00\% | 0.00\% | 2.12\% | 7.05\% | 22.34\% | 7.92\% | 7.87\% | 9.20\% | N/A | 5.65\% |
| 20 | Taxable Assessed Value, Certified (\$000) | \$ 17,024,736 | \$ 14,750,376 | \$ 13,754,272 | \$12,607,700 | \$11,773,566 | \$11,192,728 | \$11,018,691 | \$10,708,173 | \$9,205,394 | \$10,532,137 | \$10,561,544 |  |
| 21 | Contact Hours, Academic Year | 3250061 | 2900924 | 3,060,790 | 3,439,332 | 3,372,797 | 3,592,525 | 3,441,807 | 3,499,036 | 3,624,170 | 3,684,439 | 3,756,846 |  |
| 23 | \% Inc (Dec) in Contact Hours vs the prior Year | 12.04\% | -5.22\% | -11.01\% | 1.97\% | -6.12\% | 4.38\% | -1.64\% | -3.45\% | -1.64\% | -1.97\% | N/A | -0.94\% |
| 24 | Actual Inc (Dec) in Contact Hours vs the Prior Year | 349,137 | $(159,866)$ | $(378,542)$ | 66,535 | $(219,728)$ | 150,718 | $(182,363)$ | $(125,134)$ | $(60,269)$ | $(72,407)$ | N/A | $(55,331)$ |
| 25 | Semester Credit Hours Produced | 127696 | 117158 | 120,652 | 134,184 | 135,741 | 142,455 | 139,963 | 144,558 | 154,059 | 159,117 | 159,127 |  |
| 26 | \% Inc (Dec) in Semester Credit Hours Produced vs the prior year | 8.99\% | -2.90\% | -10.08\% | -1.15\% | -4.71\% | 1.78\% | -3.18\% | -6.17\% | -3.18\% | -0.01\% | N/A | -1.85\% |

            as of 7.12.2021
    

## Maintenance \& Operation Increases

## Travel

| Department 10001 (Art) <br> - Travel related to conferences: TAEA, TCCTA, and NAEA for parking, registration, per diem and hotels. | 4,879 |
| :---: | :---: |
| Department 13001 (Deco Math) <br> - Traveling expenses for Palestine instructor traveling to Athens campus to teach Deco and Math courses per Kristin Spizzirri. | 5,884 |
| Department 10004 (Drama) <br> - Travel expenses related to North Texas Drama Auditions in Plano, TX and the KCACTF Regional Festival in Abilene, TX per Kristin Huggins. | 3,519 |
| Department 13002 (Mathematics) <br> - Travel costs for instructors teaching dual credit course at Eustace HS, Kemp HS, Mabank HS., and TDCJ. As well as a Palestine instructor traveling to Athens campus to teach Math courses. Includes the cost of the conferences: AMATYC, TexMATYC, IFWE and TCCTA | 5,168 |
| Department 14001 (Biology) <br> - Travel costs related to the TCCTA conference for professional development and a science conference per John Placyk and Jeff Watson. | 7,647 |
| Department 21003 (Computer Science) <br> - Travel expenses related to traveling to Athens, TXDLA conference, TCCTA conference and the National Test Out Conference. | 4,463 |
| Department 20002 (Emergency Medical Technology) <br> - Travel expenses related to EMS Educator's Summit in Spring 2022 and an accreditation convention in Louisville in June 2022 per Helen Reid. | 3,178 |
| Department 30002 (AVP Academic Education) <br> - Travel for TCCTA, SACSCOC, Pathways, TCCIA, TACTE, Distance Learning and OER Conferences per Erica Richardson. | 4,480 |
| Department 31001 (Band) <br> - Travel expenses related to 3 parades in Dallas, two football games, Texas Music Educators Association in San Antonio, Texas Bandmaster's Association in San Antonio, TMEA conferences and the TBA conferences per Kristin Huggins. | 3,680 |
| Department 31006 (Rodeo Team) <br> - Registration fees for the 10 rodeos, \$1,700 per rodeo per Donnie Fulford. 2021 Amended budget has $\$ 7,606$ and 2020 Actuals was $\$ 15,552$. | 9,448 |
| Department 31007 (Beef Cattle Show Team) <br> - Travel Cost increase due to low travel during COVID with the closure of the Fort Worth Stock Show and Houston's open division show as well as wanting to attend a fifth show in Oklahoma City next fiscal year per Donnie Fulford. | 3,450 |
| Department 40001 (Governing Board) <br> - Increase in travel to various events due to low travel during COVID per Norma Sheram. | 9,000 |


| Department 42005 (SBDC - In Kind) <br> - This is a restricted grant account - this travel is for travel around the service area for business development assistance, business recruiting and presentations for four SBDC employees, per Kelley Townsend. | 8,812 |
| :---: | :---: |
| Department 44001 (VP Student Services) <br> - Increase in state travel and funds to cover three out of state conferences: NAASFA, NSCED and SCAUP per Dr. Parnell. | 7,040 |
| Department 43502 (ERP Programming) <br> - Administrative Computing requires further training to better serve TVCC faculty and staff and assist with Colleague related needs per Brett Daniel. | 3,000 |
| Department 44003 (Campus Police) <br> - Travel Costs related to fuel for adequate police purposes as well as lodging and meals when traveling for training per Stewart Newby. | 4,000 |
| Department 44007 (Student Senate) <br> - Costs related to state convention and community college day for lodging and meals per Blake Williamson. | 8,220 |
| Department 45001 (AVP Enrollment) <br> - Traveling expenses for TACRAO Conferences, SCUP Conference and other conferences as needed per Tammy Denney. | 5,600 |
| Department 45002 (Student Financial Aid) <br> - Traveling expenses for TASFAA Conference at Georgetown, Texas in October 2021 and DOE FSA Conference at Atlanta, Georgia in December 2021 per Tonya Richardson-Dean. | 4,975 |
| Department 45004 (School Relations \& Recruiting) <br> - Increase in Transportation costs related to TACRAO, Recruitment, and DC Counselor Camp per Blake Williamson. | 8,914 |
| Department 45005 (Student Disability SVCS) <br> - Traveling expenses for AHEAD in Texas Spring conference and AHEAD National Summer conference per Melinda Berry. | 6,200 |
| Department 45006 (Student Pathways) <br> - Travel costs related to the conferences listed: TEXAAN, Texas Counseling Association Conference - Galveston, Emsi Career Coach (Idaho), NACADA (Ohio), American Counseling Conference (Georgia), and AHEAD per Janet Green. | 10,164 |
| Department 47001 (Executive Director TVCC Foundation) <br> - Increase in budget to cover anticipated costs related to training needs per Emily Heglund. | 15,000 |
| Department 47002 (Marketing \& Communications) <br> - Travel increase due to NCMPR conference as well as registration for virtual professional development opportunities per Marlo Bitter. | 3,400 |
| Department 50001 (Athletics General) <br> - Required travel to region 14 meetings, games, tournaments, and conventions as well as unexpected expenses during travel per Eddie Kite. | 4,500 |
| Department 50004 (Men's Basketball) <br> - Additional travel that will require at least two meals, rather than one per Philip Parnell. | 5,230 |
| Department 50006 (Football) <br> - Travel costs related to ASA Miami, local shuttle bus travels and Flight for AFCA Convention per Sherard Poteete. | 21,653 |


| Department 50008 (Volleyball) <br> $\bullet \quad$ Travel increase due to attending tournaments for meals, lodging, and fuel per <br> Aleah Hayes | 15,650 |
| :--- | :--- |
| Department 50009 (Men's Soccer) <br> $\bullet \quad$ New program | 20,000 |
| Department 50010 (Women's Soccer) <br> $\bullet \quad$ New program | 20,000 |
| TOTAL TRAVEL | $\mathbf{\$ 2 3 7 , 1 5 4 . 0 0}$ |

## Library Resources

| - Learning Resource Center, 11-22-43002-551310-07 (Library Resources: |  |
| :--- | :--- | :--- |
| Periodicals: THSC) - Maintain existing subscriptions to electronic databases <br> necessary to meet SACSCOC. This category generally increases every year as the <br> prices for services rise, per Karla Bryan. | 4,000 |
| - Learning Resource Center, 11-22-43002-551315-01 (Library Resources: |  |
| Film/Copyright: Athens) - Services include streaming video collections that <br> support all campuses and all programs. Additional content was purchases for <br> online/hybrid classes due to pandemic, per Karla Bryan. | 8,000 |
| - Learning Resource Center, 11-22-43002-551316-07 (Library Resources: BOOKS: |  |
| THSC) - Purchase due to the RN to BSN Program, the health science center <br> must purchase materials for SACSCOC and other accrediting bodies. | 4,000 |
| - Learning Resource Center, 11-22-43002-551320-01 (Library Resources: E- |  |
| BOOKS: Athens) - Increase request in eBooks as digital materials have been <br> requested and required due to the pandemic. | 5,000 |
| TOTAL LIBRARY RESOURCES | $\mathbf{\$ 2 1 , 0 0 0 . 0 0}$ |

## Major Repairs

| • | Major Repairs, 11-25-48010-554125-02 (Major Repairs: Palestine) - LRC BLDG - |
| :--- | :--- | :--- |
| Rework LRC work room to accept Admin Testing Center and projected HVAC |  |
| replacements. Welding BLDG - rework RR's to ADA Standards per David Graem. |  | 135,000

## Equipment and Furniture

| • AVP Academic, 11-22-30002-553110-01 (Equipment: Equip/Furn > 5k Athens) - |  |
| :--- | :--- | :--- |
| 5 additional viewboards to update and replace outdated equipment in <br> educational classrooms per Kristin Spizzirri. | 30,000 |
| • CPIME, 11-22-43512-553100-01 (Equipment: Equip/Furn > 5k Athens) - CPIME |  |
| Increase. |  | 40,000

## Repairs and Maintenance

| • Repair \& Maint, 11-22-31009-554110-01 (Repair \& Maint: Equipment: Athens) |  |
| :--- | :--- | :--- |
| - To prepare and paint two overhead bulk feed tanks, repair TVCC Ranch road <br> with Caliche road base and repair perimeter fencing per Donnie Fulford. | 15,000 |
| • Repair \& Maint, 11-22-43504-554110-01 (Repair \& Maint: Equipment: Athens) |  |
| - Repair costs for marquee and the video board in the Cardinal Gym per Brett <br> Daniel. | 12,000 |
| • Repair \& Maint, 21-29-50001-554120-01 (Repair \& Maint: Building: Athens) - |  |
| Resurface gym floor during Christmas break and install new volleyball poles |  |
| per Philip Parnell. |  | 35,000

## Institutional Scholarships

$\left.\begin{array}{|ll|l|}\hline \text { • Scholarship, 11-26-70001-578016-01 (Scholarship: Cheerleader: Athens) - } \\ \text { Increase of scholarships for Cheer by the addition of another team. }\end{array}\right) 440,000$

## Services

| - | Marketing \& Communications, 11-24-47002-555000-01 (Services: General: |
| :--- | :--- | :--- |
| Athens) - Temporary Employees, Netflix Cheer. Cut to 17.5K |  |$\quad 117,500$


| • General Institutional, 11-24-41020-555025-01 (Services: Credit Card Fees: <br> Athens) - Cost related to the usage of Touchnet per Stephanie Golem. | 21,000 |
| :--- | :--- |
| TOTAL SERVICES | $\mathbf{\$ 4 5 5 , 0 0 0}$ |

## Communications

| -Marketing \& Communications, 11-24-47002-556110-01 (Communications: <br> Internet: Athens) - Targeted digital advertising, SEM Functions, Terrell <br> Billboard Contract. | 75,000 |
| :--- | :--- | :--- |
| -Network Support Services, 11-22-43505-556115-01 (Communications: <br> Internet: Athens) - Internet Access, LEARN, Wireless Network Upgrade, 1Gb <br> Ethernet Service, LTE Service, P2P Service. | 154,000 |
| • AVP Workforce, 11-22-30003-556110-01 (Communications: Advertising: |  |
| Athens) - Increase for marketing and advertising for all workforce programs, |  |
| per Kelley Townsend. |  |$\quad 10,000$

## Memberships and Dues

| •Associate Degree Nursing, 11-20-20001-558120-07 (Membership/Dues: Other <br> Fees: THSC) - Student Nurses' Association dues for ADN students per Helen <br> Reid. | 13,575 |
| :--- | :--- | :--- |
| - RN to BSN, 11-20-20008-558115-07 (Membership/Dues: Accreditation: THSC) - |  |
| ACEN Accreditation for the RN to BSN program per Helen Reid. |  | 8,500


| • Athletics General, 21-29-50001-558110-0101 (Membership/Dues: Institutional: |  |
| :--- | :--- |
| Athens) - Membership dues required by NJCAA for athletic programs per Eddie <br> Kite. | 4,500 |
| TOTAL MEMBERSHIPS AND DUES | $\mathbf{\$ 4 6 , 2 7 5}$ |

## Insurance

$\left.\begin{array}{|l|l|}\hline \text { • Insurance, 21-29-50003-559118-07 (Insurance: Athletic: Athens) - Increase in } \\ \text { cost for athlete insurance going up 17\%. }\end{array}\right) 40,000$

